

660 Alabama St., 4th Fl  
San Francisco, CA 94110

July 6, 2018

Bureau of Land Management  
Attn: Dr. Mark Hall  
Winnemucca District Office  
5100 East Winnemucca Blvd  
Winnemucca, NV 89445

**PAYMENT TWO OF THREE FOR BRC SPECIAL RECREATION PERMIT (SRP) COST RECOVERY**

Dear Dr. Hall:

Enclosed please find a signed Phase 2 Cost Recovery Agreement Continuing Planning, Operational, and Closeout (CRA) and second payment from Black Rock City LLC (BRC) towards the 2018 Burning Man Special Recreation Permit. This payment in the amount of \$1,071,480 brings BRC's total 2018 payment to \$1,779,346 with a third and final payment of \$1,071,479.25 remaining and due July 27, 2018.

We submit the cost recovery agreement and payment but continue to have concerns that many of BLM's requirements and costs seem to be unjustified as outlined in our 2015, 2016 and 2017 cost appeals, specifically with respect to law enforcement staffing, communications/IT operations and personnel that cost nearly \$1 million for our 8-day event, and BLM's redundant medical operation. BRC signs this CRA reserving all rights to appeal BLM's final decision on cost recovery for the 2018 SRP. Our hope is that the final decision will reflect only BLM's reasonable costs to administer our permit, and will include a thorough explanation for each requirement and charge. It is also our hope that BLM will reconsider certain policies and requirements in the future so that all costs are reasonable and justified to administer our Special Recreation Permit.

I wrote you an email on June 13th noting that BLM's predicted cost recovery expenses for 2018 are half a million dollars higher than 2017 actual costs. In that email I requested detailed information about the cost increases. BRC appreciates the information you provided in response on June 20th. You mapped out the basic process BLM used to arrive at the Cost Recovery Estimate (CRE), but we still have questions, as you didn't explain what the additional costs were for or why they are being required this year. Specifically:

**LABOR**

1. What dollar amount of planning labor costs were carried over to Phase 2 and why weren't they included in Phase 1?
2. What are the specific tasks and positions connected to the planning labor costs carried over to Phase 2?
3. Which two civilian positions were converted from Pre and Post only to Pre, Main, and Post, and why were they converted?

4. For the positions in #3, what specific tasks are being done this year that weren't done last year?
5. What are the GS grades for BLM's detailers at Burning Man, and are they the lowest grade that could be used to fill each position?
6. How many hours were added for each position you named as requiring more hours for 2018 than 2017: Authorized Officer/Incident Commander, Logistics Supervisor, and Public Information Officer?
7. What specific tasks need to be done in 2018 that weren't done in 2017 by the Authorized Officer/Incident Commander, Logistics Supervisor, and Public Information Officer?
8. What number of hours, what dollar amounts, and what positions on the TO correspond to IT Network set-up support and IMARS set-up support?
9. What specific tasks are being performed under IT Network set-up support and IMARS set-up support?
10. What is the total dollar amount in the CRE of the 1.4% pay increase for Government employees?

## OPERATIONS

11. What is the reduction of \$58,000 attributed to?

We respectfully request the answers to these questions before we submit our third and final payment.

Thank you for working with us and planning for the 2018 Burning Man event. We appreciate you and your team for your ongoing collaboration. We look forward to seeing you in Black Rock City.

Sincerely,



Marnee Benson  
Associate Director, Government Affairs  
Burning Man